Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4919 March 11, 2022

To our shareholders:

Ryuji Sato President and CEO **Milbon Co., Ltd.** (Main branch) 2-3-35, Zengenji-cho, Miyakojima-ku, Osaka (Head office) Kyobashi Edogrand 2-2-1, Kyobashi, Chuo-ku, Tokyo

NOTICE OF THE 62ND ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to inform you that the 62nd Ordinary General Meeting of Shareholders of Milbon Co., Ltd. (the "Company") will be held as described below.

Even if you do not attend the meeting in person, you may exercise your voting rights by post or via the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders (Japanese only) as described below, and exercise your voting rights no later than 5:30 p.m. on Monday, March 28, 2022 (JST).

- 1. Date and Time: Tuesday, March 29, 2022, at 10:00 a.m. (JST)
- 2. Venue: Royal Park Hotel 2F Room Ariake

2-1-1, Nihonbashi-Kakigara-cho, Chuo-ku, Tokyo

Please note that the conference room has changed from last year.

3. Purpose of the Meeting

Matters to be reported:

- 1. Report on business report and the consolidated financial statements, and the results of the audit of the consolidated financial statements by the accounting auditor and the Audit & Supervisory Board for the 62nd fiscal year ended December 31, 2021 (from January 1, 2021 to December 31, 2021).
- 2. Report on non-consolidated financial statements for the 62nd fiscal year ended December 31, 2021 (from January 1, 2021 to December 31, 2021).

Matters to be resolved:

Dividend of Surplus (year-end dividend for the 62nd fiscal year)
Amendment to the Articles of Incorporation
Election of Eleven (11) Directors
Revision of Remuneration Amount for Directors

- If attending the meeting in person, you are kindly requested to bring the enclosed voting form with you and present it at reception.

 Pursuant to provisions of laws and regulations and Article 17 of the Company's Articles of Incorporation, the following items have been posted on our webpage for information related to the General Meeting of Shareholders of the Company (https://www.milbon.com/ja/ir/meeting/) and are not stated in the attachments to this notice.

(1) Notes to the consolidated financial statements (2) Notes to the non-consolidated financial statements

The consolidated financial statements and the non-consolidated financial statements, which have been audited by Audit & Supervisory Board Members and the accounting auditor, shall include not only the documents stated in the attachments to this notice, but also the notes to the consolidated financial statements and the notes to the non-consolidated financial statements, which are posted on our webpage for information related to the General Meeting of Shareholders of the Company (https://www.milbon.com/ja/ir/meeting/).

 If any information contained within Reference Documents for the General Meeting of Shareholders, business report, the consolidated financial statements or non-consolidated financial statements requires revision up until the day before the meeting, shareholders will be notified either by post or by notification on our website (https://www.milbon.com/ja/).