



August 10, 2026

To Whom It May Concern

Company Name Milbon Co., Ltd.
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Notice Regarding the Resolution to Acquire Treasury Shares
(Acquisition of Own Shares Under the Provisions of the Articles of Incorporation Pursuant to
the Provisions of Article 165, Paragraph (2) of the Companies Act)

Milbon Co., Ltd. (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on August 10, 2026, the matters concerning the repurchase of own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. The details are described below.

1. Reason for Acquisition of Treasury Shares

The Company has decided to repurchase its own shares to enhance shareholder returns and improve capital efficiency, taking into consideration various factors including the current business environment and its financial position.

2. Details of Matters Related to Repurchase

(1)	Class of shares to be repurchased	Common shares
(2)	Total number of shares to be repurchased	900,000 shares (maximum) (2.8% of total number of issued shares (excluding treasury shares))
(3)	Total amount of share repurchases costs	JPY 1.8 billion (maximum)
(4)	Repurchase period	From August 12, 2026 to December 17, 2026
(5)	Method of repurchase	Purchase in the market through the Tokyo Stock Exchange

(Reference) Holding status of treasury shares as of June 30, 2026

Total number of issued shares (excluding treasury shares)	31,812,824 shares
Number of treasury shares	492,710 shares